THE DELAWARE LOTTERY

2001 ANNUAL REPORT

Part of every community. For everyone's benefit.



THE DELAWARE LOTTERY GAMES

The Delaware Lottery offers players a wide variety of games with different play styles, prize levels and drawing frequencies.

Current Delaware Lottery games are:

Play 3 and Play 4
LOTTO
Instant Games
Rolldown®
POWERBALL® with Power Play®
Video Lottery

PLAYER INFORMATION LINE

For winning numbers and other Delaware Lottery information, call:

1-800-338-6200 in Delaware 302-736-1436 out of state

or visit delottery.com

Delaware Lottery Office McKee Business Park 1575 McKee Road, Suite 102 Dover, Delaware 19904 302-739-5291









Building stronger communities, one game at a time.

OUR COMMUNITIES ARE AS MUCH A PART OF

THE DELAWARE LOTTERY AS THE DELAWARE

LOTTERY IS PART OF OUR COMMUNITIES.

During the fiscal year ending June 30, 2001, the Delaware Lottery contributed \$204.6 million to the state's General Fund — an increase of ten percent over the previous year — bringing the 26-year total of Lottery contributions to the state to more than \$1.1 billion.

Since 1975, the Lottery has become an integral part of all the communities within our state. It has generated more than \$3.6 billion in revenue and paid out more than \$835.9 million in cash and prizes to winners of traditional Lottery games. And, just as active members help make a community stronger and more vibrant, the Lottery has helped the state's communities grow and prosper.

Over the years, all elements of our statewide communities — people, businesses, tourist attractions and government — have benefited from the Delaware Lottery.

The people: for all of us, from all of us.

Buying a Delaware Lottery ticket is a simple act, yet it involves people and programs throughout the state. Lottery players contribute to their communities by helping to raise funds for needed state services, while they enjoy the entertainment value offered by the wide variety of Lottery games.

Lottery players come from all walks of life; recent big prize winners include a computer consultant, a retired auto worker, a sports team owner and a member of the U.S. Air Force. This past year, the Lottery completed a project to ensure that all its Retailers comply with Americans with Disabilities Act (ADA) standards, so players with physical disabilities have easy access to their stores.

Everyone can have fun playing Delaware Lottery games, with chances to win cash or other prizes. At the same time, players have fun talking about the Lottery. Whether people chat with coworkers about the next jackpot or their favorite formula for picking numbers, the Lottery contributes to creating entertainment in everyday activities.

The Lottery also contributes a great deal of money to the state, helping to fund many of the services on which Delaware residents rely — schools, family and public safety programs, and more. So while playing the Lottery is fun, it also supports communities throughout the state.



The business community: building the foundation for better business.

The Delaware Lottery, a profitable source of secure public entertainment, adds value to small businesses and promotes healthy local economies. Selling Lottery tickets strengthens neighborhood shops and other retail establishments.

Lottery ticket sales provide commission income for business owners while generating customer traffic, which can lead to increased sales of other items as well. In addition to commissions, Retailers earn incentives on ticket sales, plus bonuses on prizes paid for winning tickets.

As the Lottery's sales force, Retailers develop valuable, face-to-face relationships with players. The Lottery relies on its Retailer network and provides support to help members realize the benefits of business ownership. In coming together at Lottery meetings, Retailers form their own community, learn about new games, and relate their ideas for new ways to promote the Lottery and meet players' needs.

The Delaware Lottery itself is a business that provides jobs for a staff of hardworking, dedicated employees. The production, promotion and distribution of Lottery products benefits many other businesses in the state as well, by providing income for the vendors, suppliers, professional services and media that do business with the Lottery.

Within the overall Lottery enterprise, the Video Lottery provides a targeted source of business and revenue that supports legislative efforts to rejuvenate the state's horse breeding and racing industry.

Tourism: bringing value into the state.

The Lottery is one of Delaware's many attractions, from the Brandywine to the beaches, that bring visitors to the state every year. While they're here, they often enjoy playing Delaware Lottery games. Many visitors play Video Lottery at the racetracks, which have become prime tourist destinations drawing people and income to the state.

Delaware Park and Dover Downs began offering Video Lottery in December 1995, and Harrington Raceway started in August 1996. Since that time, based on net proceeds per machine, Delaware's Video Lottery has been — and continues to be — the most successful in the United States.

The economy: contributing to every community.

Lottery contributions to the state's General Fund benefit all the state's communities by lessening the tax burden on Delaware residents. Lottery proceeds support needed services that would otherwise have to be funded with additional tax dollars.

And every time a Delaware resident wins a Lottery prize, that winner often invests and spends his or her prize money here in the state. Essentially, Lottery winners give back to the community in which they live and reinvest in the state's economy.



State government: how Lottery benefits reach us.

The Lottery is the third-largest contributor to Delaware's General Fund, the pool of dollars that supports many state services. Through the General Fund, the state contributes to every community, providing important services that affect everyone's daily life: public and higher education; health and social services; judicial and corrections services; child, youth and family services; as well as public safety.

The Delaware Lottery is a self-funded entity within the state's Department of Finance. Since its start in 1975, the Lottery has grown into a mature business that has fulfilled, and even exceeded, its legislated mission of helping to fund state services without additional tax dollars.

The law: being responsible to the community.

The Lottery recognizes the need to fulfill its legal responsibilities to all the state's communities. Lottery advertising and other communications include messages urging people to "Play Responsibly," spending only what they can afford. After all, one Lottery ticket is all that's needed to win a prize. We support laws that limit Lottery ticket purchases to people 18 years of age or older, and limit Video Lottery games to be played only by persons who are 21 or older.

The Lottery also helps fund programs offered by the state's Department of Health and Social Services for problem gamblers. Lottery communications include a toll-free helpline that people can call if they or someone they know may have a gambling problem.

DURING THE PAST 26 YEARS, THE DELAWARE

LOTTERY AND DELAWARE RESIDENTS HAVE

DEVELOPED A MUTUALLY BENEFICIAL

RELATIONSHIP. LOTTERY PLAYERS GAIN

ENTERTAINMENT VALUE AND CONTRIBUTE TO

THEIR COMMUNITIES, WHILE THE LOTTERY

CONTRIBUTES TO ALL THE COMMUNITIES,

SERVICES AND PEOPLE OF THE STATE. THE

PEOPLE OF DELAWARE RELY ON THE LOTTERY,

AND THE LOTTERY RELIES ON THE PEOPLE WHO

MAKE IT POSSIBLE.

*Statements of revenues, expenses and changes in retained earnings For the years ended June 30, 2001 and 2000 $\,$

Revenue: Video lottery \$ 504,091,772 \$ 453,896,926 On-line games 77,713,778 82,945,088 Instant games 19,350,486 19,604,567 Other 55,381 172,346 Total revenue 601,211,417 556,618,927 Cost of games: Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2 2,000,000 2,000,000		2001	2000
On-line games 77,713,778 82,945,088 Instant games 19,350,486 19,604,567 Other 55,381 172,346 Total revenue 601,211,417 556,618,927 Cost of games: *** Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses: 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000	Revenue:		
Instant games 19,350,486 19,604,567 Other 55,381 172,346 Total revenue 601,211,417 556,618,927 Cost of games: *** Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,1	Video lottery	\$ 504,091,772	\$ 453,896,926
Other 55,381 172,346 Total revenue 601,211,417 556,618,927 Cost of games: Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earn	On-line games	77,713,778	82,945,088
Total revenue 601,211,417 556,618,927 Cost of games: Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Instant games	19,350,486	19,604,567
Cost of games: Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Other	55,381	172,346
Video lottery commissions 245,174,029 221,754,594 Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Total revenue	601,211,417	556,618,927
Prize costs, net of reversions 48,656,375 51,133,407 Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Cost of games:		
Gaming vendor fees and costs 32,428,424 32,503,324 On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Video lottery commissions	245,174,029	221,754,594
On-line and instant games commissions 5,755,940 6,151,098 Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Prize costs, net of reversions	48,656,375	51,133,407
Total cost of games 332,014,768 311,542,423 Gross profit 269,196,649 245,076,504 Operating expenses: Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Gaming vendor fees and costs	32,428,424	32,503,324
Gross profit 269,196,649 245,076,504 Operating expenses: Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	On-line and instant games commissions	5,755,940	6,151,098
Operating expenses: Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Total cost of games	332,014,768	311,542,423
Advertising and promotions 2,872,828 2,358,832 Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Gross profit	269,196,649	245,076,504
Payroll and related benefits 1,545,772 1,396,449 Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Operating expenses:		
Other general and administrative 2,886,847 3,127,828 Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Advertising and promotions	2,872,828	2,358,832
Total operating expenses 7,305,447 6,883,109 Operating income 261,891,202 238,193,395 Non-operating expenses: 2,000,000 2,000,000 Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Payroll and related benefits	1,545,772	1,396,449
Operating income 261,891,202 238,193,395 Non-operating expenses: Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Other general and administrative	2,886,847	3,127,828
Non-operating expenses: Contributions to the Delaware Standardbred Breeder's Program Contributions to the State of Delaware 2,000,000 2,000,000 236,193,395 Net loss (59,317) Retained earnings, beginning of year 1,000,000 1,000,000	Total operating expenses	7,305,447	6,883,109
Contributions to the Delaware Standardbred Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Operating income	261,891,202	238,193,395
Breeder's Program 2,000,000 2,000,000 Contributions to the State of Delaware 259,950,519 236,193,395 Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000	Non-operating expenses:		
Net loss (59,317) — Retained earnings, beginning of year 1,000,000 1,000,000		2,000,000	2,000,000
Retained earnings, beginning of year 1,000,000 1,000,000	Contributions to the State of Delaware	259,950,519	236,193,395
	Net loss	(59,317)	_
Retained earnings, end of year \$ 940,683 \$ 1,000,000	Retained earnings, beginning of year	1,000,000	1,000,000
	Retained earnings, end of year	\$ 940,683	\$ 1,000,000

*Balance sheets June 30, 2001 and 2000

	2000
\$85,102	4,284,787
282,795	6,920,934
41,194	12,926,375
93,617	239,445
339,613	1,032,186
11,267	1,567,937
\$	26,971,664
\$19,865	18,115,803
305,142	6,200,815
87,898	1,655,046
12,905	25,971,664
40,683	1,000,000
\$	26,971,664
33.74	82,795 41,194 93,617 39,613 11,267 53,588 \$ 19,865 05,142 87,898 12,905 40,683

*Statements of cash flows For the years ended June 30, 2001 and 2000

2001	2000
\$ 597,794,175	\$ 556,522,275
55,381	172,346
(37,747,552)	(37,678,034)
(1,513,744)	(1,378,132)
(52,752,157)	(56,386,873)
(249,703,146)	(231,191,639)
256,132,957	230,059,943
(2,000,000)	(4,000,000)
(258,317,667)	(236,663,349)
(260,317,667)	(240,663,349)
2,785,025	1,302,273
(1,399,685)	(9,301,133)
4,284,787	13,585,920
\$ 2,885,102	\$ 4,284,787
	\$ 597,794,175 55,381 (37,747,552) (1,513,744) (52,752,157) (249,703,146) 256,132,957 (2,000,000) (258,317,667) (260,317,667) 2,785,025 (1,399,685) 4,284,787

*Statements of cash flows
For the years ended June 30, 2001 and 2000 (continued)

	2001	2000
Reconciliation of operating income to net cash provided by operating activities:		
Operating income	\$ 261,891,202	\$ 238,193,395
Adjustments to reconcile operating income to net cash provided by operating activities—		
Depreciation expense	192,573	205,380
Effect from changes in operating assets and liabilities:		
Accounts receivable, net	(3,361,861)	75,694
Deposit with Multi-State Lottery	(143,330)	110,402
Prepaid expenses	45,828	(15,646)
Prizes liability	(4,095,782)	(5,253,466)
Accounts payable and accrued liabilities	1,604,327	(3,255,816)
Net cash provided by operating activities	\$ 256,132,957	\$ 230,059,943

^{*}The Delaware Lottery's financial statements are audited by the firm Arthur Andersen, LLP. If you would like a complete copy of the Lottery's official audited financial statements (including the notes), please write to the Delaware Lottery Office at McKee Business Park, 1575 McKee Road, Suite 102, Dover, Delaware, 19904.